



MAJOR AIRPORT OPERATORS AND INVESTORS

(Updated: 20 June 2023)

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Multi-Country Airport Investors & Operators

Operator/ Investor name	Airports Company South Africa (ACSA)
	AIRPORTS COMPANY SOUTH AFRICA
No. of airports	10 active airports in 2 countries
Pax (2021)	42.1 million
Headquarters	Johannesburg, South Africa
Weblinks	Home page
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Portfolio	South Africa (home market)
	100% owns and operates nine airports, including the main three gateways Johannesburg-OR Tambo, Cape Town, Durban–King Shaka, Upington, East London, George, Kimberley, Port Elizabeth, and Bram Fischer (Bloemfontein) airports Brand
	Brazil
	 Co-manages São Paulo's Guarulhos International Airport, through its 20% interest in the concessionaire responsible for operating the Brazilian gateway until 2032. ACSA's 2021 financial statements note that it has agreed to sell its Sao Paulo investment. The board has been waiting for ministerial approval of the sale since April 2021. In September 2022, ACSA said that a deal to sell its shares in Aeroporto de Guarulhos participações (Grupar) had failed
	Other activities
	 ACSA also provides technical, advisory and consultancy services to airports, most recently in African countries

Operator/	Aena/Aena Internacional
Investor name	aena
No. of airports	82: Aena owns and operates 46 airports & 2 heliports in Spain; Aena Internacional operates 34 airports in five countries
Pax (2022)	243.7 million
Headquarters	Madrid, Spain
Weblinks	Home page
	About
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Portfolio	Spain (home market)
	Aena owns and operates A Coruña, Adolfo Suárez Madrid-Barajas, Albacete,
	Algeciras, Alicante-Elche Miguel Hernández, Almería, Asturias, Badajoz, Bilbao,

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Burgos, Ceuta, César Manrique-Lanzarote, Córdoba, El Hierro, Federico García Lorca Granada-Jaén, Fuerteventura, Girona-Costa Brava, Gran Canaria, Huesca-Pirineos, Ibiza, Internacional Región de Murcia, Jerez, Josep Tarradellas Barcelona-El Prat, La Gomera, La Palma, León, Logroño-Agoncillo, Madrid-Cuatro Vientos, Melilla, Menorca, Málaga-Costa del Sol, Palma de Mallorca, Pamplona, Reus, Sabadell, Salamanca, San Sebastián, Santiago-Rosalía de Castro, Seve Ballesteros-Santander, Sevilla, Son Bonet, Tenerife Norte-Ciudad de La Laguna, Tenerife Sur, Valencia, Valladolid, Vigo, Vitoria, and Zaragoza 51% shareholding in London Luton Airport • Through AMP's 17.4% stake in GAP, AENA has a controlling 74.5% interest in MBJ Airports Limited, which operates Sangster International Airport in Montego Bay, and holds a 25-year concession agreement for Kingston's Norman Manley International Airport through GAP Mexico • 33.3% interest in Aeropuertos Mexicanos del Pacífico (AMP), which operates 12 Mexican airports that include Tijuana, Guadalajara, Hermosillo, La Paz, San José de Cabo, and Puerto Vallarta on behalf of Grupo Aeroportuario del Pacífico (GAP) Colombia • 37.89% stake in Colombia's Cartagena de Indias Airport (SACSA) • 50% stake in Cali Alfonso Bonilla Aragón Airport (Aerocali) • Through Aena Desarrollo Internacional, Aena Internacional holds a 30-year concession to operate and develop the airports of Recife, Maceió, Aracajú, Campina Grande, João Pessoa and Juazeiro do Norte airports in northeast Brazil (concession expires in 2050 with option to lengthen with 5 years) Concession contract for 11 airports in Brazil for 30 years with the possibility to extend five years. The airports are São Paulo Congonhas Airport Campo Grande International Airport Ueze Elias Zahran, Corumbá International Airport, Ponta Porã International Airport, Santarém Maestro Wilson Fonseca Airport, Marabá Airport, Carajás Airport; Altamira Airport, Uberlândia César Bombonato Airport, Uberaba Airport, and Montes Claros Airport (concession expires in 2052)

Operator/ Investor name	Grupo Aeroportuario del Sureste (ASUR) AEROPUERTOS DEL SURESTE
No. of airports	16 active airports in Mexico
Pax (2022)	66.3 million
Headquarters	Mexico City, Mexico
Weblinks	Home page About Financial information and reports
Portfolio	 Mexico (home market) Concession to operate, maintain and develop Cancún, Cozumel, Huatulco, Mérida, Minatitlan, Oaxaca, Tapachula, Veracruz and Villahermosa airports in southeast Mexico Puerto Rico 60% stake in Aerostar Airport Holdings, operator of Luis Muñoz Marín International Airport in San Juan,



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Colombia
• 100% ownership of Airplan, which operates six Colombian gateways – Rionegro
José María Córdova International Airport and the domestic airports of Medellín,
Montería, Carepa, Quibdó and Corozal

Operator/	AviAlliance
Investor name	AVIALLIANLE
No. of airports	5 active airports in 4 countries
Pax (2019)	72.4 million
Headquarters	Düsseldorf, Germany
Weblinks	Home page
	About (the company)
	About (airports)
	<u>News</u>
	<u>Financial information and reports</u> (corporate publications)
Portfolio	Germany
	30% stake in Düsseldorf Airport
	49% stake in Hamburg Airport
	Greece
	• 40% stake in Athens Airport. BOOT contract, which expires in 2046
	Hungary
	A controlling 55.44% stake in the consortium responsible for operating
	Hungary's Budapest Airport (expires in 2080)
	Puerto Rico
	40% stake in Aerostar Airport Holdings, operator of San Juan's Luis Muñoz Marín International Airport (expires in 2053)

Operator/ Investor name	Bouygues Construction Airport Concessions BOUYGUES BATIMENT INTERNATIONAL
No. of airports	6 active in 4 countries
Pax (2021)	6.7 million (includes all airports in Bouygues portfolio)
Headquarters	Saint-Quentin-en-Yvelines, France
Weblinks	Home page About Financial information and reports
Portfolio	 Canada 15% interest in Iqaluit Airport in Canada Cyprus 22% stake in Hermes Airports, operator of Larnaca and Paphos airports in Cyprus Croatia 20.77% shareholding in ZAIC-A Ltd, which holds the concession for Zagreb-Franjo Tuñman Airport in Croatia until 2043 Madagascar Together with sister company Colas has a 20% interest in Ravinala Airports, operator of Ivato (Antananarivo) and Facesne (Nosy Bé) airports in Madagascar